CHESTER UPLAND SCH OF ARTS

501 West 9th St CSI School Plan | 2023 - 2024

VISION FOR LEARNING

Chester Upland School of the Arts is committed to creating an equitable school environment that demonstrates CUSD's stand, "every student and every adult feels cared for, valued, and supported every hour of every day." This goal is reached through developing a partnership with stakeholders collectively working to build a diverse perspective and collaborative team approach, so all voices are heard, honored, and included when developing and executing our school's mission and goals. As a school of integrated and performing arts, CUSA educates the whole child and exposes students, staff, and families to a wide range of artistic traditions, cultures, and perspectives. CUSA believes in a team approach to ensure that all of our children reach their fullest potential. We place the highest priority on consistent support for student achievement, so all of our students work towards attaining grade level or higher performance levels each year in preparation for middle school. We also strive to inspire a passion for lifelong learning and the development of future contributors for a better global society.

STEERING COMMITTEE

Name	Position	Building/Group
Alonzo Loper, Jr.	Principal	CUSA - Principal
Vanessa Odom	Principal	CUSA - Assistant Principal
Craig Parkinson	Chief School Administrator	CUSD Superintendent
Khalid Sutton	District Level Leaders	CUSD Assistant Superintendent
Carlena Parker	District Level Leaders	CUSD Supervisor of Academics
Jermane Miller	Teacher	CUSA School Counselor
Hope King	Teacher	CUSA K Teacher
Shannon Lewis	Teacher	CUSA Grade 1 Teacher
Lisa Mangini	Teacher	CUSA Grade 4 Teacher
Heather Garcia (Mililo)	Paraprofessional	CUSA Special Education Teacher
Tamiko Barber	Teacher	CUSA Reading Specialist
Shamira Cannon	Teacher	CUSA Teaching Assistant
Ronald Simonson	Teacher	Climate Manager

Name	Position	Building/Group
Karen Miah	Other	AKA Sorority, Inc.
Cshahmiykaah Turner	Parent	Parent
Daniel Wesley	Parent	Parent
Heather Stottlemyer	Other	School Improvement Facilitator
Monique Hales	District Level Leaders	Federal Programs Coodinator

ESTABLISHED PRIORITIES

Priority Statement	Outcome Category
If families are actively engaged in CUSA then we are more likely to foster a collaborative positive and supportive learning environment for students and communication between home and school will improve and attendance will increase.	Regular Attendance
	Parent and family engagement
If teachers receive targeted professional development and clarity regarding content delivery expectations, students will receive consistent standards-based grade-level instruction and data-based differentiated interventions.	English Language Arts Mathematics

ACTION PLAN AND STEPS

Evidence-based Stra	itegy
i-Ready: https://www	.evidenceforpa.org/strategies/i-ready
Measurable Goals	
Goal Nickname	Measurable Goal Statement (Smart Goal)
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Goal Nickname	Measurable Goal Statement (Smart Goal)
	30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data.
Math	By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Develop school-wide program to share student success in i-Ready for first quarter.	2023-09-30 - 2023-10-30	ISTL	Materials to share student success
Develop school-wide program to share student success in i-Ready for second quarter.	2024-01-01 - 2024-01-31	ISTL	Materials to share student success
Develop school-wide program to share student success in i-Ready for third quarter.	2024-04-01 - 2024-04-30	ISTL	Materials to share student success
Develop school-wide program to share student success in i-Ready for fourth quarter.	2024-06-01 - 2024-06-30	ISTL	Materials to share student success
Grade-level teams review i-Ready data during PLCs 1 time per month to determine instructional shifts	2023-08-27 - 2024-06-30	ISTL	i-Ready Data CUSD Data Protocol Building Schedule
Bi-weekly monitoring of individual class i-Ready usage and student conferencing protocol	2023-09-05 - 2024-06-30	ISTL	i-Ready admin access
Professional development for all teachers on i-Ready expectation,	2023-08-15 -	Odom/Loper	i-Ready access for all

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
accessing data, and providing classroom interventions.	2023-09-30		teachers
Adopt student data conferencing procedures to implement quarterly	2023-07-01 - 2023-08-30	Loper/Odom	Data conferencing procedure
Student data conferencing protocol for each CUSA student for quarter 1	2023-09-05 - 2023-10-31	Classroom teachers ISTL Loper/Odom	Data conferencing procedure
Student data conferencing protocol for each CUSA student for quarter 2	2023-11-01 - 2023-12-31	Classroom teachers ISTL Loper/Odom	Data conferencing procedure
Student data conferencing protocol for each CUSA student for quarter 3	2024-01-01 - 2024-03-31	Classroom teachers ISTL Loper/Odom	Data conferencing procedure
Student data conferencing protocol for each CUSA student for quarter 4	2024-04-01 - 2024-06-30	Classroom teachers ISTL Loper/Odom	Data conferencing procedure
Develop clear expectations for content area instruction.	2023-07-01 - 2023-08-15	Loper/Odom	Curriculum materials
Fundations training for K-3 and special education teachers with follow- up support	2023-08-01 - 2023-09-30	DCIU Consultant	Fundations support

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Teachers (inclusive of special educators) receive professional learning in moving student learning from abstract to concrete and develop plans to implement strategies learned.	2023-08-14 - 2023-09-15	Loper Math teachers	Professional Learning at DCIU
Pencils for statewide testing.	2023-08-02 - 2023-08-31	Loper/Odom	Funding to purchase pencils and other testing material
Anticipated Outcome			
Increased growth in ELA/Math achievement			

Monitoring/Evaluation

ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings

Evidence-based Stra	itegy	
PBIS: https://www.evidenceforpa.org/strategies/pbis		
Measurable Goals		
Goal Nickname	Measurable Goal Statement (Smart Goal)	

ELABy June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data.

Goal Nickname	Measurable Goal Statement (Smart Goal)
Math	By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data.
Attendance	By June 30, 2024, 60% of students will demonstrate regular attendance for the 2023/2024 school year.
Family Engagement	By June 30, 2024, 70% of families will engage in at least three school-wide events.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Professional learning for all staff on the 23-24 updates to PBIS and onboarding for new teachers	2023-08-30 - 2023-08-30	Whitehead PBIS Team	Professional learning material
Kickoff for PBIS for all students to review expectations, procedural lessons, and academic recognitions.	2023-09-06 - 2023-09-06	Whitehead PBIS Team	Kickoff materials
Monthly academic achievement recognitions	2023-09-05 - 2024-06-14	Whitehead PBIS Team	NA
Distribute, complete, and analyze PBIS surveys for staff and students	2023-09-05 - 2024-06-14	Whitehead	PBIS surveys
Establish arts and community-based partnerships	2023-08-02 - 2023-12-22	Odom	Marketing materials to build partnerships
Schoolwide field experience to learn about nocturnal animals and	2023-10-02 -	Odom	Targeted Lesson Plan

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
conservation. Field experience includes targeted lessons.	2023-10-31		Transportation Admission Lunch
Grade 5 field experience to an opera (Madame Butterfly) to learn about Japanese history, culture, and artistry. Field experience includes targeted lessons.	2024-04-24 - 2024-04-24	Odom	Targeted lesson plan Transportation Admission Lunch
Grades 2 through 5 field experience to Philadanco to promote appreciation of performing arts. Field experience includes targeted lessons.	2024-01-02 - 2024-06-14	Odom	Targeted lesson plan Transportation Admission Lunch
Schoolwide field experience to learn about how science and technology are used in our community and beyond at the Franklin Institute. Field experience includes targeted lessons.	2024-01-02 - 2024-06-14	Odom	Targeted lesson plan Transportation Admission Lunch
Adopt social skills curriculum for special education, and professional learning, and provide follow-up support	2023-08-10 - 2023-10-31	DCIU Consultant	Various curricula

Anticipated Outcome

Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas

Monitoring/Evaluation

Whitehead for PBIS Administrative Team

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA) By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)	i-Ready: https://www.evidenceforpa.org/strategies/i- ready	Grade-level teams review i-Ready data during PLCs 1 time per month to determine instructional shifts	08/27/2023 - 06/30/2024

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By June 30, 2024, 80% of learners will be on track to	i-Ready:	Professional	08/15/2023
meeting individual target growth using iReady. By June	https://www.evidenceforpa.org/strategies/i-	development for	-
30, 2024, 30% of learners will be proficient based on	ready	all teachers on i-	09/30/2023
23-24 ELA PSSA data. (ELA)		Ready	
		expectation,	
By June 30, 2024, 80% of learners will be on track to		accessing data,	
meet individual target growth using iReady. By June 30,		and providing	
2024, 10% of learners will be proficient or advanced		classroom	
based on 23-24 PSSA data. (Math)		interventions.	
		classroom	

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA) By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)	i-Ready: https://www.evidenceforpa.org/strategies/i- ready	Adopt student data conferencing procedures to implement quarterly	07/01/2023 - 08/30/2023

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA) By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)	i-Ready: https://www.evidenceforpa.org/strategies/i- ready	Fundations training for K-3 and special education teachers with follow-up support	08/01/2023 - 09/30/2023

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By June 30, 2024, 80% of learners will be on track to	i-Ready:	Teachers	08/14/2023
meeting individual target growth using iReady. By June	https://www.evidenceforpa.org/strategies/i-	(inclusive of	-
30, 2024, 30% of learners will be proficient based on 23-	ready	special educators)	09/15/2023
24 ELA PSSA data. (ELA)		receive	
		professional	
By June 30, 2024, 80% of learners will be on track to		learning in moving	
meet individual target growth using iReady. By June 30,		student learning	
2024, 10% of learners will be proficient or advanced		from abstract to	
based on 23-24 PSSA data. (Math)		concrete and	
		develop plans to	
		implement	
		strategies learned.	

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA)	PBIS: https://www.evidenceforpa.org/strategies/pbis	Professional learning for all staff on the 23-24 updates to PBIS	08/30/2023 - 08/30/2023
By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)		and onboarding for new teachers	
By June 30, 2024, 60% of students will demonstrate regular attendance for the 2023/2024 school year. (Attendance)			
By June 30, 2024, 70% of families will engage in at least three school-wide events. (Family Engagement)			

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA)	PBIS: https://www.evidenceforpa.org/strategies/pbis	Adopt social skills curriculum for special education, and professional	08/10/2023 - 10/31/2023
By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)		learning, and provide follow-up support	
By June 30, 2024, 60% of students will demonstrate regular attendance for the 2023/2024 school year. (Attendance)			
By June 30, 2024, 70% of families will engage in at least three school-wide events. (Family Engagement)			

APPROVALS & SIGNATURES

Assurance of Quality and Accountability

Assurance of Quality and Accountability

The Building Administrator, Superintendent/Chief Executive Officer and President of the School Board will affirm the following statements.

We affirm that our school has developed a School Improvement Plan based upon a thorough review of the essential practices to advance educational programs and processes and improve student achievement.

We affirm that the action plans that we will be implementing address our specific school needs, include strategies that provide educational opportunities and instructional strategies for all students and each of the student groups, increases the amount and quality of learning time, and provides equity in the curriculum which may include programs, activities, and courses necessary to provide a well-rounded education. These plans address the needs of all children in the school, but particularly the needs of those at risk of not meeting the challenging State academic standards.

We, the undersigned, hereby certify that the school level plan has been duly reviewed by the Building Administrator, Superintendent of Schools and formally approved by the district's Board of Education, per guidelines required by the Pennsylvania Department of Education.

We hereby affirm and assure that the school level plan:

- Addresses all the required components prescribed by the Pennsylvania Department of Education
- Meets ESSA requirements
- Reflects evidence-based strategies that meet the three highest levels of evidence outlined in ESSA
- Has a high probability of improving student achievement
- Has sufficient LEA leadership and support to ensure successful implementation

With this Assurance of Quality & Accountability, we, therefore, request the Pennsylvania Department of Education grant formal approval to implement this school level plan.

Signature (Entered Electronically and must have access to web application).

Chief School Administrator

School Improvement Facilitator Signature

Building Principal Signature

ADDENDUM A: BACKGROUND INFORMATION TO INFORM PLAN

Strengths

The PVAAS English Language Arts/Literature academic growth score of 76 exceeded the state growth score and standard exceeding the statewide standard.

Science/Biology while still low is increasing from the previous year.

In each content area, the subgroup population is consistent with the all-student group population.

CUSA uses (SGI) Small Group instruction as a Tier 1 and Tier 2 intervention. Small group instruction targets specific skills each student needs when used school-wide with consistent data collection, analysis, monitoring, and fidelity. The small groups offer guided instruction to accelerate the students' abilities to obtain the necessary skills to achieve academic growth.

Using CUSA's student data to inform teachers of student progress. Using data from small group instruction helps teachers create short-term and long-term goals as well as action plans. It also provides the team with the ability to analyze progress and additional needs.

Challenges

0% of students are advanced in ELA and math.

8.2% of students are proficient/advanced in ELA.

1.5% of students are proficient/advanced in Math.

Percent of regular attendance is 40.5 which is less than half of the statewide average of 82.2%

Utilize CUSA staff and CUSD building support systems to provide ongoing supports that foster a data-driven culture.

Make teacher data reporting and collaboration part of an ongoing culture at CUSA.

CUSA's students need to be taught how to create learning goals for themselves during regular conferencing with their teachers.

Lack of monitoring, conferencing, and modeling effective teaching practices with teachers regularly.

Based on the Pennsylvania Career Ready Skills Continuum list of categories, it is evident that our students have challenges in

Strengths

Ongoing teacher observations, development, and mentoring provide CUSA's teachers with the opportunity to receive effective best practices, strategies, and support while implementing new curriculum and meeting goals with fidelity.

Provided team collaboration time to support the use of curriculum, best practices and individualized support for struggling teachers.

New science programming SY 23-24

Gauge lesson effectiveness by monitoring plans, teacher/classroom observations, and data outcomes.

Teachers were provided with opportunities to collaborate within grade levels to plan, observe, and coordinate successful interventions, and best practices.

Teachers were provided with onsite professional development, mentoring, in-house fishbowl opportunities, demonstration lessons, and coaching from instructional leaders. Teachers who were identified as needing additional or individual supports were provided additional time for coaching.

Teachers were provided pacing guides, resources and supports provided by the district's Curriculum and Instruction department to ensure that effective best practices and instructionally sound

Challenges

interpersonal relationship skills and socialization needed to be successful in their career choices.

CUSA families are inconsistently engaged in the school community.

Teachers struggle to foster service for all learning styles within Tier 1 and Tier 2 instruction.

Over the years and several iterations of the school, CUSA has lost focus of the arts as a part of it's daily mission and vision.

Students are challenged in the area of developing appropriate problem-solving and critical thinking skills which would provide alternatives from solving conflicts through physical and verbal aggression.

Provide timely, and constructive actionable feedback to students to promote a deeper understanding of expectations and areas of specific skill improvement and other needs.

Analyzing CUSA's data to identifying students' needs then adapting the curriculum to provide interventions that prioritize focus on needed skills during small group instructional time

Inconsistent monitoring, conferencing, and modeling effective teaching practices with teachers regularly.

Strengths

lessons were aligned with PA standards and grade level expectations.

The students have been receptive to social-emotional learning and guidance provided by the counselor, social worker and other trained staff.

Available student resources for student and family supports have been established.

CUSA has a tremendous focus on continuous improvement of instruction. As of the beginning of the 23-24 school year, several academic systems have been improved or implemented - PLC implementation, data routines, behavior tracking, etc.

Challenges

N/A

Inconsistent communication with parents regarding the importance of a healthy diet.

Inconsistent classroom supports in small group instruction and differentiation for varied learning styles.

Most Notable Observations/Patterns

CUSA believes that teacher and family communication is key to getting families to participate in their students' learning. Forging a relationship and constant check-ins are essential in educating the families on how to support their children and what responsibilities are on the families to provide to help ensure student success. Some barriers to student education lie on the shoulders of socioeconomics or health-related matters. CUSA is committed to helping families find the supports they need to in turn provide the necessary supports their children need to be successful.

Challenges	Discussion Point	Priority for Planning
CUSA families are inconsistently engaged in the school community.		\checkmark
Teachers struggle to foster service for all learning styles within Tier 1 and Tier 2 instruction.		\checkmark
Over the years and several iterations of the school, CUSA has lost focus of the arts as a part of it's daily mission and vision.		

ADDENDUM B: ACTION PLAN

Action Plan: i-Ready: https://www.evidenceforpa.org/strategies/i-ready

Action Steps	Anticipated Start/Completion Date	
Develop school-wide program to share student success in i-Ready for first quarter.	09/30/2023 - 10/30/2023	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Materials to share student success		no

Action Steps	Anticipated Start/Completion Date	
Develop school-wide program to share student success in i-Ready for second quarter.	01/01/2024 - 01/31/2024	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Materials to share student success		no

Action Steps	Anticipated Start/Completion Date	
Develop school-wide program to share student success in i-Ready for third quarter.	04/01/2024 - 04/30/2024	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Materials to share student success		no

Action Steps	Anticipated Start/Completion Date	
Develop school-wide program to share student success in i-Ready for fourth quarter.	06/01/2024 - 06/30/2024	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Materials to share student success		no

Action Steps	Anticipated Start/Completion Date	
Grade-level teams review i-Ready data during PLCs 1 time per month to determine instructional shifts	08/27/2023 - 06/30/2024	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
i-Ready Data CUSD Data Protocol Building Schedule		yes

Action Steps	Anticipated Start/Completion Date	
Bi-weekly monitoring of individual class i-Ready usage and student conferencing protocol	09/05/2023 - 06/30/2024	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
i-Ready admin access		no

Action Steps	Anticipated Start/Completion Date	
Professional development for all teachers on i-Ready expectation, accessing data, and providing classroom interventions.	08/15/2023 - 09/30/2023	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
i-Ready access for all teachers		yes

Action Steps	Anticipated Start/Completion Date	
Adopt student data conferencing procedures to implement quarterly	07/01/2023 - 08/30/2023	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Data conferencing procedure		yes

Action Steps	Anticipated Start/Completion Date	
Student data conferencing protocol for each CUSA student for quarter 1	09/05/2023 - 10/31/2023	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Data conferencing procedure		no

Action Steps	Anticipated Start/Completion Date	
Student data conferencing protocol for each CUSA student for quarter 2	11/01/2023 - 12/31/2023	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Data conferencing procedure		no

Action Steps	Anticipated Start/Completion Date	
Student data conferencing protocol for each CUSA student for quarter 3	01/01/2024 - 03/31/2024	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Data conferencing procedure		no

Action Steps	Anticipated Start/Completion Date	
Student data conferencing protocol for each CUSA student for quarter 4	04/01/2024 - 06/30/2024	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Data conferencing procedure		no

Action Steps	Anticipated Start/Completion Date	
Develop clear expectations for content area instruction.	07/01/2023 - 08/15/2023	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Curriculum materials		no

Action Steps	Anticipated Start/Completion Date	
Fundations training for K-3 and special education teachers with follow-up support	08/01/2023 - 09/30/2023	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Fundations support		yes

Action Steps	Anticipated Start/Completion Date	
Teachers (inclusive of special educators) receive professional learning in moving student learning from abstract to concrete and develop plans to implement strategies learned.	08/14/2023 - 09/15/2023	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Professional Learning at DCIU		yes

Action Steps	Anticipated Start/Completion Date	
Pencils for statewide testing.	08/02/2023 - 08/31/2023	
Monitoring/Evaluation	Anticipated Output	
ISTL reviews data bi-weekly Teachers review data monthly Odom/Loper review data at leadership team meetings	Increased growth in ELA/Math achievement	
Material/Resources/Supports Needed		PD Step
Funding to purchase pencils and other testing material		no

Action Plan: PBIS: https://www.evidenceforpa.org/strategies/pbis

Action Steps	Anticipated Start/Completion Date	
Professional learning for all staff on the 23-24 updates to PBIS and onboarding for new teachers	08/30/2023 - 08/30/2023	
Monitoring/Evaluation	Anticipated Output	
Whitehead for PBIS Administrative Team	Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas	
Material/Resources/Supports Needed	PD Step	

Action Steps	Anticipated Start/Completion Date
Kickoff for PBIS for all students to review expectations, procedural lessons, and academic recognitions.	09/06/2023 - 09/06/2023
Monitoring/Evaluation	Anticipated Output
Whitehead for PBIS Administrative Team	Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas
Material/Resources/Supports Needed	PD Step
Kickoff materials	no

Action Steps	Anticipated Start/Completion Date
Monthly academic achievement recognitions	09/05/2023 - 06/14/2024
Monitoring/Evaluation	Anticipated Output
Whitehead for PBIS Administrative Team	Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas
Material/Resources/Supports Needed	PD Step
NA	no

Distribute, complete, and analyze PBIS surveys for staff and students	09/05/2023 - 06/14/2024
Monitoring/Evaluation	Anticipated Output
Whitehead for PBIS Administrative Team	Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas
Material/Resources/Supports Needed	PD Step
PBIS surveys	no

Action Steps	Anticipated Start/Completion Date
Establish arts and community-based partnerships	08/02/2023 - 12/22/2023
Monitoring/Evaluation	Anticipated Output
Whitehead for PBIS Administrative Team	Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas
Material/Resources/Supports Needed	PD Step
Marketing materials to build partnerships	no

Action Steps	Anticipated Start/Completion Date
Schoolwide field experience to learn about nocturnal animals and conservation. Field experience includes targeted lessons.	10/02/2023 - 10/31/2023
Monitoring/Evaluation	Anticipated Output
Whitehead for PBIS Administrative Team	Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas
Material/Resources/Supports Needed	PD Step
Targeted Lesson Plan Transportation Admission Lunch	no

Action Steps	Anticipated Start/Completion Date
Grade 5 field experience to an opera (Madame Butterfly) to learn about Japanese history, culture, and artistry. Field experience includes targeted lessons.	04/24/2024 - 04/24/2024
Monitoring/Evaluation	Anticipated Output
Whitehead for PBIS Administrative Team	Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas
Material/Resources/Supports Needed	PD Step
Targeted lesson plan Transportation Admission Lunch	no

Action Steps	Anticipated Start/Completion Date
Grades 2 through 5 field experience to Philadanco to promote appreciation of performing arts. Field experience includes targeted lessons.	01/02/2024 - 06/14/2024
Monitoring/Evaluation	Anticipated Output
Whitehead for PBIS Administrative Team	Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas
Material/Resources/Supports Needed	PD Step
Targeted lesson plan Transportation Admission Lunch	no

Action Steps	Anticipated Start/Completion Date
Schoolwide field experience to learn about how science and technology are used in our community and beyond at the Franklin Institute. Field experience includes targeted lessons.	01/02/2024 - 06/14/2024
Monitoring/Evaluation	Anticipated Output
Whitehead for PBIS Administrative Team	Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas
Material/Resources/Supports Needed	PD Step
Targeted lesson plan Transportation Admission Lunch	no

Action Steps	Anticipated Start/Completion Date
Adopt social skills curriculum for special education, and professional learning, and provide follow-up support	08/10/2023 - 10/31/2023
Monitoring/Evaluation	Anticipated Output
Whitehead for PBIS Administrative Team	Increased regular attendance Increased family engagement Increased in ELA, Math, and all core content areas
Material/Resources/Supports Needed	PD Step
Various curricula	yes

ADDENDUM C: PROFESSIONAL DEVELOPMENT PLANS

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA) By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)	i-Ready: https://www.evidenceforpa.org/strategies/i- ready	Grade-level teams review i-Ready data during PLCs 1 time per month to determine instructional shifts	08/27/2023 - 06/30/2024
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA) By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)	i-Ready: https://www.evidenceforpa.org/strategies/i- ready	Professional development for all teachers on i- Ready expectation, accessing data, and providing classroom interventions.	08/15/2023 - 09/30/2023
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By	i-Ready: https://www.evidenceforpa.org/strategies/i-	Adopt student data conferencing	07/01/2023 -

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA) By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)	ready	procedures to implement quarterly	08/30/2023
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA) By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)	i-Ready: https://www.evidenceforpa.org/strategies/i- ready	Fundations training for K-3 and special education teachers with follow-up support	08/01/2023 - 09/30/2023
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA) By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June	i-Ready: https://www.evidenceforpa.org/strategies/i- ready	Teachers (inclusive of special educators) receive professional learning in moving student learning	08/14/2023 - 09/15/2023

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)		from abstract to concrete and develop plans to implement strategies learned.	
 By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient based on 23-24 ELA PSSA data. (ELA) By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math) By June 30, 2024, 60% of students will demonstrate regular attendance for the 2023/2024 school year. (Attendance) By June 30, 2024, 70% of families will engage in at least three school-wide events. (Family Engagement) 	PBIS: https://www.evidenceforpa.org/strategies/pbis	Professional learning for all staff on the 23-24 updates to PBIS and onboarding for new teachers	08/30/2023
By June 30, 2024, 80% of learners will be on track to meeting individual target growth using iReady. By June 30, 2024, 30% of learners will be proficient	PBIS: https://www.evidenceforpa.org/strategies/pbis	Adopt social skills curriculum for special education,	08/10/2023 - 10/31/2023

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
based on 23-24 ELA PSSA data. (ELA) By June 30, 2024, 80% of learners will be on track to meet individual target growth using iReady. By June 30, 2024, 10% of learners will be proficient or advanced based on 23-24 PSSA data. (Math)		and professional learning, and provide follow-up support	
By June 30, 2024, 60% of students will demonstrate regular attendance for the 2023/2024 school year. (Attendance)			
By June 30, 2024, 70% of families will engage in at least three school-wide events. (Family Engagement)			

PROFESSIONAL DEVELOPMENT PLANS

Professional Development Step	Audience	Topics of Prof. Dev
Grade-level teams review i-Ready data during PLCs 1 time per month to determine instructional shifts	All K-5 Classroom Teachers	PLC structure, i-Ready data analysis protocol, application of analysis - practicum to practice

Evidence of Learning	Anticipated Timeframe	Lead Person/Position
Feachers will be able to successfully complete the i-Ready protocol forms to apply analysis in classroom small-group nstruction	09/05/2023 - 10/31/2023	Mangini
Danielson Framework Component Met in this Plan:	This Step meets the Require	ements of State Required Trainings:
Professional Development Step	Audience	Topics of Prof. Dev
Professional development for all teachers on i-Ready expectation, accessing data, and providing classroom nterventions.	K-3 Teacher	Fundations Overview and ongoing support
Evidence of Learning	Anticipated Timeframe	Lead Person/Position
Fundations Trackers are utilized and analyzed during PLC	09/05/2023 - 12/22/2023	DCIU Consultant Mangini
Danielson Framework Component Met in this Plan:	This Step meets the Require	ements of State Required Trainings:

Professional Development Step	Audience	Topics of Prof. Dev
Teachers receive professional learning in moving stude learning from abstract to concrete and develop plans to implement strategies learned.		Math instruction to shift student understanding from abstract to concrete
Evidence of Learning	Anticipated Timeframe	Lead Person/Position
Walkthrough protocols indicating students using visual representations	09/05/2023 - 12/22/2023	DCIU Consultant - Training Administrative team - walkthrough documents
Danielson Framework Component Met in this Plan:	This Step meets th	ne Requirements of State Required Trainings:
Professional Development Step	Audience	Topics of Prof. Dev
Professional learning for all staff on the 23-24 updates PBIS and onboarding for new teachers	to All PreK - 5 Teachers	PBIS expectations, Matrix, Majors/Minors, PBIS Assemblies, SWIS
Evidence of Learning	Anticipated Timeframe	Lead Person/Position

08/28/2023 - 10/31/2023

Whitehead

PBIS Survey

ADDENDUM E: COMPREHENSIVE PLAN COMMUNICATIONS

Communication Step	Topics of Message	Mode	Audience	Anticipated Timeline
Board Meeting Review	Overview of the Plan for Approval	In- person	Board members and community members	August 15, 2023 - August 30, 2023
Share the school improvement plan with staff members	Overview of the Plan and roles for staff	In- person	All Staff	August 29, 2023 - September 30, 2023
Share the school improvement plan with parents/guardians	Overview of the plan and impact on parents/families	In- person	All parents/guardians invited	September 4, 2023 - October 31, 2023
Bi-weekly leadership meetings to discuss the completion of action steps and further implementation	Discussion of completed action steps and planning for further implementation of the plan	In- person	Leadership Team	September 4, 2023 - June 14, 2023
Monthly meetings to discuss the completion of action steps and further implementation	Discussion of completed action steps and planning for further implementation of the plan	ln- person	Leadership Team	September 4, 2023 - June 14, 2023
Quarterly data routine with district administration	Updates on school improvement plan implementation	ln- person	Principal and district administration SIF IU Consultants	Quarterly September 4, 2023 - June 14, 2024

Communication Step	Topics of Message	Mode	Audience	Anticipated Timeline
Quarterly meeting with district	Updates on school improvement plan	In-	Administration	Quarterly
administration	implementation	person	District	September 4,
			Administration	2023 - June 14,
				2024

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